

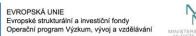
OTM-R Checklist

Project: HR Excellence in Research of University Pardubice

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December 2020



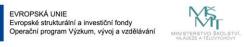






OTM-R checklist for organisations					
	Open	Trans- parent	Merit- based	Answer: ++ Yes, completely +/-Yes, substantially -/+ Yes, partially No	*Suggested indicators (or form of measurement)
OTM-R system					
1. Have we published a version of our OTM-R policy online (in the national language and in English)?	x	x	x	+/-Yes, substantially	The UPa has subscribed to the principles of OTM-R policy. The basic rules for the Academic and Research Staff (ARS) recruitment are set in the Selection Procedure Rules (SP Rules) and published on the UPa website. [https://www.upce.cz/rad-vyberoveho-rizeni] [https://www.upce.cz/en/rules-of-selection-procedure] Some elements of OTM-R will be incorporated more consistently into the UPa 2021+ Strategic Plan and the SP Rules and subsequently published.
2. Do we have an internal guide setting out clear OTM-R procedures and practices for all types of positions?	x	X	x	+/-Yes, substantially	The basic rules of recruitment are set out in the SP Rules, but only for academic staff, not explicitly for researchers. The UPa plans to create procedures in accordance with the Rules of Selection Procedures for academic staff positions by analogy for the recruitment of new staff for scientific positions.

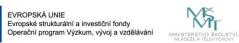






3. Is everyone involved in the process sufficiently trained in the area of OTM-R?	x	x	x	+/-Yes, substantially	Managers involved in recruitment (deans, secretaries, heads of departments, scientific teams, etc.) are familiar with the basic OTM-R principles. Information on the OTM-R policy and other recruitment procedures will be included in the system of adaptation process of those ARS who are newly taking on managing positions and participating in selection procedures and recruitment.
4. Do we make (sufficient) use of e-recruitment tools?	x	x		-/+ Yes, partially	Online tools are used in the case of communication with foreign applicants. The possibilities and procedures of e-recruitment will be included and specified in the revision of the SP Rules
5. Do we have a quality control system for OTM-R in place?	X	X	x	-/+ Yes, partially	The control mechanism follows from the SR Rules and other internal UPa standards. Records of selection procedures are made and kept. One of the tasks of the Wage Department and HR employees participating in the SP is to monitor compliance with the OTM-R policy during recruitment. Adherence to the OTM-R policy, which ensures transparency towards all candidates, will be included in the plan of regular inspections by the Internal Audit and Complaints Department, as required.



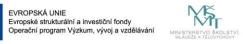


XA



6. Does our current OTM-R policy encourage external candidates to apply?	x	x	x	-/+ Yes, partially	The current method of publishing vacancies and recruiting ARS on the UPa website, with the possible use of external portals (exceptionally also Euraxess) is not sufficient. Additional options for advertising on other relevant portals approaching qualified ARS will be selected.
7. Is our current OTM-R policy in line with policies to attract researchers from abroad?	x	x	x	-/+ Yes, partially	The current method of publishing vacancies and recruiting ARs on the UPa website, with the possible use of external portals (exceptionally also Euraxess) is not sufficient. Advertising of ARS recruitment will be extended to the Euraxes portal. Additional options for advertising on other relevant portals addressing qualified ARS, especially foreign scientists and researchers, will be identified. Job offers on the University website will be published in both Czech and English.
8. Is our current OTM-R policy in line with policies to attract underrepresented groups?	x	x	x	+/-Yes, substantially	Candidates are not assessed on the basis of gender, age, ethnicity. When evaluating the suitability of the candidate, the appropriate care is taken to assess his/her qualifications, qualities, experience, knowledge, mobility, results of creative work, etc. At the same time, according to the specific conditions of the given position, the balance of e.g. gender or foreign experience/origin is monitored.
9. Is our current OTM-R policy in line with policies to provide attractive working conditions for researchers?	x	x	x	+/-Yes, substantially	The UPa offers its employees very attractive job offers, as confirmed by a questionnaire survey. The









10. Do we have means to monitor whether the most suitable researchers apply?			-/+ Yes, partially	 UPa caters to employees regardless of gender, orientation, race, religion or age. Whenever possible, the UPa always takes care of maintaining work-life balance with its employees. Recruitment does not take place centrally at the UPa and each faculty evaluates the SP independently.
Advertising and application phase				
11. Do we have clear guidelines or templates (e.g. EURAXESS) for advertising positions?	x	x	-/+ Yes, partially	The UPa does not have a uniform method of publishing vacancies. When updating the SP Rules, the basic requirements for the procedures for advertising and publishing vacancies will also be specified. In connection with this, the faculties will be offered a template for advertising with the recommended content of information to be published.
12. Do we include in the job advertisement references/links to all the elements foreseen in the relevant section of the toolkit?	x	x	-/+ Yes, partially	Not all job offers contain recommended elements from the e-toolkit. The basic procedures will be unified by university- wide recommendations for implementation at the faculties, which are responsible for advertising SP for the recruitment of ARS. The Wage and HR departments will prepare and provide recruitment advertising templates containing basic requirements. Similar procedures will be used analogously in the recruitment of technical and administration staff.

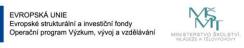






13. Do we make full use of EURAXESS to ensure our research vacancies reach a wider audience?	X	x		-/+ Yes, partially	The UPa uses the Euraxess portal to publish job offers only exceptionally. The UPa will expand the advertising of ARS recruitment to the Euraxess portal and will identify the possibilities of advertising vacant ARS positions on other relevant portals approaching qualified ARS, especially foreign researchers and scientists.
14. Do we make use of other job advertising tools?	x	x		-/+ Yes, partially	All vacancies are published on the UPa website in the vacancies section and on the official notice boards of the faculties. Alternatively, some job portals are used. The SP Rules will specify the obligation and method of publication, including the placing of the advertisement in Czech and English.
15. Do we keep the administrative burden to a minimum for the candidate?	x			++ Yes, completely	During the entire SP, we reduce the administrative burden for candidates only to the prescribed, legislatively necessary documentation for the commencement of employment and in accordance with the GDPR.
Selection and evaluation phase					
16. Do we have clear rules governing the appointment of selection committees?		x	x	+/-Yes, substantially	The basic principles of recruitment and appointment of selection committees are based on the SP Rules. When updating them, the provisions concerning the appointment of selection committees will be specified.
17. Do we have clear rules concerning the composition of selection committees?		x	x	+/-Yes, substantially	The general definition of the rules is contained in the SP Rules. When setting up a committee, the Dean pays attention to the balance of gender, age









18. Are the committees sufficiently gender- balanced?	x	x	+/-Yes, substantially	structure and professional competence of their members, wherever possible. When updating the SP Rules, the provisions concerning the appointment of selection committees will be specified. The SP Rules do not explicitly mention gender or age diversity of members of selection committees. When setting up a committee, the dean takes into account primarily the expertise and competencies, however, he/she pays attention to the composition of the selection committees with regard to the balance of gender distribution, age structure and other qualifications of their members. These procedures are based, among other things, on the provisions of the basic UPa Code of Ethics and the Code applicable to all R&D&I (Research, Development and Innovation) activities. When updating the SP Rules, provisions concerning the appointment of selection committees in this area will be also specified.
19. Do we have clear guidelines for selection committees which help to judge 'merit' in a way that leads to the best candidate being selected?		x	+/-Yes, substantially	The SP Rules describe the procedures for announcing the SP, setting the requirements for the qualification of candidates, which are then assessed by a duly established, qualified selection committee.
Appointment phase				
20. Do we inform all applicants at the end of the selection process?	x		++ Yes, completely	All candidates are informed about the course of the selection process. The communication channel to

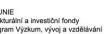


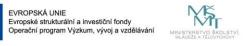




			the candidates is always adapted to the candidate (internal/external).
21. Do we provide adequate feedback to interviewees?	x	++ Yes, completely	All candidates are provided with feedback on the outcome of the selection process. If a candidate who is invited to a personal meeting requests more detailed feedback, he or she will be provided it without hindrance.
22. Do we have an appropriate complaints mechanism in place?	x	+/-Yes, substantially	The UPa has a system of complaints set up in the UPa Work Regulations. In case of a complaint, employees can contact the trade union, the manager - direct supervisor, the head HR, head department, the dean of the faculty or the rector (e.g. in case of ethical issues), or through the internal audit and complaints department. External applicants can submit suggestions and complaints about the course of the SP at their discretion. The UPa has well-established mechanisms for investigating such submissions in accordance with generally applicable law. A record is made of the selection procedure, which is filed and made available for possible inspectional investigation.
Overall assessment			
23. Do we have a system in place to assess whether OTM-R delivers on its objectives?		+/-Yes, substantially	Fulfilment of the OTM-R policy is a basic prerequisite for the development of UPa's human resources in science and research, which conditions the development and quality of all creative activities at the UPa and its faculties.









The basic goals of ensuring the development of
high-quality R&D&I are set out in the UPa Strategic
Development Plan, the fulfilment of which is
regularly evaluated annually at the level of the
University and faculties.
The International Evaluation Panel also addressed
the issue and evaluation of the development and
provision of human resources in research (based on
long-term exact data submitted) within the cyclical
five-year evaluation of science and research at the
UPa in September 2020. The conclusions of this
evaluation survey will be taken into account in the
preparation of UPa strategic documents for the
period 2021+. The fulfilment of these strategies will
be examined in detail within the next five-year
evaluation cycle of UPa R&D&I activities.
evaluation cycle of OPa R&D&I activities.





